

FEDERAL LAW ENFORCEMENT TRAINING CENTERS

Federal Law Enforcement Training Centers

Response to the Office of Management and
Budget

11/1/2013

This document provides the Federal Law Enforcement Training Centers response to the Office of Management and Budget requesting refinement of costs estimates to meet Department of State, Bureau of Diplomatic Security Foreign Affairs Security Training Center training requirements.

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Attachments:

1. DS/FLETC Consensus Document
2. FLETC Value Added Support Facilities and Services
3. FLETC Baseline Cost Estimate
4. Full Cost of Training
5. FLETC Proposed Master Plan (Glynco, GA)
6. Training Program Analysis

Executive Summary

In March 2013, the Office of Management and Budget (OMB), through the Fiscal Year 2014 Passback, directed the Department of State's (DOS) Bureau of Diplomatic Security (DS) to assess the viability of using available capacity at the Federal Law Enforcement Training Centers (FLETC) facilities as an option to meet DS training needs. This direction was based on the DS proposal and budget request for funding to consolidate their training into a single location. The DS request proposed that the General Services Administration (GSA) construct a new Foreign Affairs Security Training Center (FASTC) at the U.S. Army's Fort Pickett, located in Blackstone, Virginia. This proposal was based on a May 2008 DOS report to Congress identifying the need for a consolidated facility to improve training efficiency and decrease operating costs.

In August 2013, the OMB directed the DS and FLETC to further refine their respective initial cost estimates and submit a coordinated response by November 1, 2013. Based on the comprehensive analysis used to prepare this response, the FLETC has the capability, through either existing or additional construction, to meet the DS training needs in a manner that is both beneficial to the two Agencies and responsive to the expectations of taxpayers regarding the stewardship of public funds. The FLETC has an established business model built on collaborative partnerships and 40+ years of proven experience that supports this conclusion. The FLETC employs a proven instructional systems design model and has the requisite support services infrastructure that ensures stronger outcomes and better value for the Nation and those who train here. Additionally, the FLETC has a demonstrated history of meeting the unique training needs of our customers, to include an experienced architect and engineering staff that has designed and constructed facilities similar to those sought by DS.

Locating the DS training in Glynco will provide a cost effective training solution and ensure taxpayer funds are being spent responsibly by eliminating overlap and unnecessary duplication of effort among Federal agencies. The FLETC has over \$625 million in existing facilities that align to the FASTC Fort Pickett master plan, including not only a substantial number of existing training venues, but the entire support infrastructure that is required to sustain a comprehensive training center. By leveraging existing facilities the FLETC has the ability to provide DS with the full FASTC solution capabilities at an estimated \$272 million dollars; this would realize capital investment savings of over \$635 million. The additional capital investment to support the required DS training would result in substantial cost savings to the United States Government as a whole, and when not being utilized by DS, these facilities would be put to use in support of the tens of thousands of law enforcement officers and agents who attend FLETC training annually. Construction of additional facilities at the FLETC would allow the entirety of the federal law enforcement community to have access to and benefit from these training venues, rather than one single agency, better enabling the Nation's ability to protect against and prepare for terrorist attacks, and combat domestic and international crime.

I. Purpose

The purpose of this report is to respond to the Office of Management and Budget's (OMB) direction for the Federal Law Enforcement Training Centers (FLETC) and Department of State's (DOS) Bureau of Diplomatic Security (DS) to further refine the preliminary cost estimates to meet the DS specified training requirements, to include a detailed estimate of initial construction and annual operating costs for both agencies, across a ten-year span. Per guidance from the OMB, the FLETC response includes a description of how and when DS' training requirements would be met, including explanations of needed construction, impacts on other agencies and a timeline from a decision to proceed until project completion.

II. Background

In March 2013, the OMB, through the Fiscal Year 2014 Passback, directed the DS to assess the viability of using available capacity at the FLETC facilities as an option to meet their training needs. This direction was based on the DS proposal and budget request for funding to consolidate their training into a single location. The DS request proposed that the General Services Administration (GSA) construct a new Foreign Affairs Security Training Center (FASTC) at the U.S. Army's Fort Pickett in Blackstone, Virginia. This proposal was based on a May 2008 DOS report to Congress identifying the need for a consolidated facility to improve training efficiency and decrease operating costs.

The specific OMB guidance directed the FLETC to collaborate with DOS to assess the viability of using available capacity at the FLETC facilities to meet the DS' training needs. Additionally, the FLETC was asked to include as a part of the assessment, an estimated cost for any new construction. On May 8, 2013, the FLETC submitted the assessment report, which included a rough order of magnitude cost estimate for additional construction of approximately \$200 million.

The OMB reviewed the information and estimates submitted by the DS and the FLETC and determined, due to the large cost difference between the FLETC option and the alternative to construct the FASTC at Ft. Pickett, the FLETC option warranted further study. In August 2013, the OMB directed further refinement of the initial cost estimates.

In September 2013, the FLETC hosted representatives from OMB and the DS to clarify the OMB deliverables, DS training requirements, and FLETC capabilities. The OMB directed the parties to identify areas of consensus and to develop a coordinated response.

III. Summary of Findings

With regard to the specific information requested by OMB, the following information is provided:

A. Areas of Consensus

The OMB directed the FLETC and DS to work together to determine areas of consensus. The DS/FLETC Consensus Document (**Attachment 1**) is the sum total of the agreed upon areas. The DS and FLETC concurred on the facility specifications and the new construction that would be required to accommodate the DS training requirements. The FLETC proposed the inclusion of the existing support facilities and services available to all of the Partner Organizations who train at the FLETC, but DS respectfully requested that these “value-added” elements be deleted from the consensus document. This request was based on the fact that the DS team did not previously evaluate these items as part of the FASTC requirements. The FLETC believes these services are an integral component of any consolidated training center. **Attachment 2** is a representative list of these value added services.

B. Baseline Cost Estimate

The FLETC has conducted extensive research in identifying and analyzing alternatives for the FASTC master plan and alignment to existing FLETC capabilities.

Cost Elements	Alternative 1 FLETC (Restoring Full FASTC Solution)	Alternative 2 FASTC Full Solution	Alternative 3 FLETC (Reduced Scope per DS)	Alternative 4 FASTC (Reduced Scope per DS)
Acquisition	\$272,143,464	\$907,600,000	\$243,039,120	\$460,945,428
Maintenance (per year)	\$15,058,000	\$29,915,000	\$14,387,000	\$15,636,000
Total	\$287,201,464	\$937,515,000	\$257,426,120	\$476,581,428

Alternative 1, implementation of the full FASTC requirements, was selected as the best value alternative. This alternative encompasses all facilities identified as required by DS in their initial master plan for the FASTC in Fort Pickett, Virginia, at the FLETC’s Glynco location. Through the leveraging of existing facilities, as well as the shared overhead cost with over 90 Partner Organizations, this course of action will result in the greatest return on investment. This alternative best meets the DS training requirement per their identified facilities needs in the FASTC master plan as well as increasing law enforcement training capabilities for thousands of federal law enforcement personnel. This allows the government to benefit from increased economies of scale advantages available only from this consolidated approach. This investment will reduce costs and improve efficiencies. Through alternative 1, FLETC demonstrates the capabilities of restoring the original FASTC concept with a capital investment of approximately \$272 million, realizing a capital investment savings of over \$635 million.

Alternatives 2 and 4 were not considered best value, because they do not result in quantitative

and qualitative benefits comparable to Alternative 1. In Alternative 2, the government will see an unnecessary duplication of costs through the construction of an entire training center comparable to the FLETC. Alternatives 3 and 4 are based on the FASTC reduced scope provided by DS on March 25, 2013. Alternative 4, the FASTC reduced scope, contains gaps such as student support facilities which present a risk of a higher cost impact to the Government as well as significant reduction of training and support capabilities initially required within the original scope. Through Alternative 1, FLETC demonstrates the capabilities of restoring the original FASTC concept at a cost of approximately \$272 million, which is over \$635 million less than the proposed DS facility at Fort Pickett, Virginia. **Attachment 3** provides the detailed analysis of the baseline cost estimate.

C. Full Cost of Training, Including O&M and Recapitalization Costs

The FLETC currently has over \$625 million in existing facilities that align to the FASTC Fort Pickett full scope master plan. Utilizing these facilities to meet DS training needs will create value by eliminating overlap and unnecessary duplication. As a consolidated, multi-agency training venue, utilization of the FLETC benefits over 90 Partner Organizations by improving training efficiencies and lowering capital and operating costs across the Federal government.

Attachment 4 shows a summary of expenses over a ten-year span, comparing costs of operations (based on the FASTC full scope master plan) at the FLETC; versus FASTC, which further reveals the cost savings to be achieved by conducting DS training at the FLETC versus the construction of a new training facility comparable to the FLETC. Capital costs for the FLETC are substantially lower because the FLETC already has existing facilities to meet the majority of DS' full scope needs, including multiple training venues, dormitories, a cafeteria, a health unit, a gymnasium and a visitor center, among other facilities. Annual operations and maintenance costs are considerably lower in a consolidated training environment that provides shared services to over 90 different law enforcement agencies.

The 10-year net present value of the FASTC full solution option is \$1.964 billion, compared with \$1.151 billion for the FLETC full solution option. The majority of savings are attributable to lower capital, recapitalization, operations and maintenance costs. **By leveraging the FLETC existing infrastructure and shared operational costs the Government realizes a cost savings/avoidance of over \$813 million.**

D. How the FLETC Option Meets DS Technical Requirements

By developing a new master plan for the Glynco site and leveraging nearby facilities at alternative sites in geographic proximity to the FLETC, the FLETC can provide a full solution to meet the DS technical requirements. The attached schematics show the proposed FLETC Glynco master plan which will accommodate all but the long-range firearms and explosives training. Viable alternatives have been identified within 30 miles of the Glynco site.

A baseline cost estimate has been developed by FLETC to fully meet the technical facility requirements discussed with DS staff and described in the FASTC master plan. The DS FASTC master plan was distributed to all FLETC members and reviewed by engineering and training subject matter experts. Technical requirements were discussed with DS representatives during two separate field investigations. Technical requirements were extracted from DS provided documents for each facility, and published to the working documents used by the FLETC team. The FLETC team thoroughly reexamined those requirements in order to assemble the current submission. As the project progresses, we anticipate an updated master plan followed by design charettes and an iterative design process whereby project stakeholders can continually participate in fine tuning each facility design.

E. How and When FLETC Would Meet DS Training Requirements

1. Meeting DS Training Requirements

The FLETC proposes that a phased training transition plan be developed and implemented in cooperation with DS to comport with current and future capabilities and capacity resulting from the adoption of the FLETC conceptual master plan. During discussions with DS regarding their current and emerging training programs, it was revealed that new program requirements were added or planned that, for the most part, resulted in training beyond the known FLETC capabilities and capacity without new construction. As a result, the FLETC analysis was developed based on the broad training requirements identified by the DS in the facility and course information provided, and as articulated during working group meetings.

The next step in developing the transition plan is for the FLETC Centralized Training Management Directorate to coordinate working groups with the DS and FLETC subject matter experts to develop training model schedules. This proven methodology involves identifying the specific training objectives and sequencing needs, as well as types of required training venues and supporting resources. This process also includes classifying training programs, developing projections for each program, and determining the actual training delivery dates. Through the utilization of training models, the training is sequenced to obtain optimal facility throughput to realize a greater return on investment. This process also facilitates the refinement of facility utilization, the identification of the training venues requiring DS primary scheduling and connectivity, and to determine the pace of training throughput. Given the current projected annual DS student numbers in relation to existing capabilities and the additional capacity that will be added with new construction, the FLETC can accommodate the DS projections while attaining the desired DS tempo and methodology of training. However, all training conducted at a FLETC facility is required to undergo a formal risk assessment process to ensure all safety measures are applied and appropriate risk mitigation strategies are in place prior to the commencement of training.

Utilizing current resources, the FLETC can immediately begin accommodating a substantial portion of the DS training programs at Glynco. This would, in turn, produce an immediate and long-term cost savings of funds allocated to DS contractors and leased training space. Once

actual training objectives are identified, the FLETC can assist DS with the development and delivery of the remainder of their current, as well as their future, training needs.

2. Impacts on Other Agencies

Given the current available capacity and scheduling flexibilities, as well as the potential for additional new construction of required venues, the integration of DS training at FLETC's Glynco campus is expected to have a positive impact on other agencies. The FLETC's consolidated training model is built on an economies of scale foundation. With the projected increase in student throughput, the FLETC daily rates paid by each agency for lodging, meals and miscellaneous expenses will be significantly reduced, lowering the overall cost per student to train at the FLETC. In addition, the personnel from all of the 90+ Partner Organizations who train at the FLETC will have access to additional capabilities and training venues to enhance their overall learning experience and effectiveness in field operations.

While the development and construction of a new master plan will cause a temporary inconvenience and require compromise for utilization of shared facilities, the FLETC has the ability to leverage all available resources to ensure all agency training requirements are met. To effectively manage training workload, the FLETC solicits the five-year training projections annually from each agency to validate the reliability of student throughput numbers and to facilitate the planning, acquisition, and allocation of commensurate resources across the FLETC enterprise.

Additionally, the FLETC has an extensive history of successfully and effectively responding to National and world events by providing a rapid and sustained training response. During the peak periods following the terrorist attacks of September 11, 2001, the FLETC more than doubled the current throughput. This success is made possible by leveraging the capabilities and capacity at all of the sites for which we have operational responsibility, as well as the broad networking capabilities with our State and local partners. While DS training requires the extensive use of training facilities, the FLETC, working in tandem with our Partner Organizations to manage the impacts, has numerous options for utilizing all of our assets to meet the DS training requirements. Among the options the FLETC has successfully employed in the past to meet significant increases in training include, but are not limited to: relocating existing training to other sites; using alternative schedules, such as an extended training day; rapidly increasing capacity by adding temporary facilities; and leveraging other sites, such as Fort Stewart.

3. Timeline for the Project

Fiscal Year	Milestone Goal
Phase one will commence upon project approval (18-24 months).	
Upon Approval and Funding	Creation of training model schedules and redesign of the FLETC Master Plan based on training model schedule deliverable. Assumes formulation of comprehensive Master Plan prior to phase One implementation. ¹
Phase One 2015 -2017	Design building schematic, land clearing, infrastructure construction, A01 administrative building, R04 and R05 100M Baffled Indoor/Outdoor Tactical Combat Range (2) and 150M Baffled Indoor/Outdoor tactical Combat Ranges (1), R05 300M Range, R05a 300 meter range classroom, T02 Mock Urban Tactical Training Area - Mock Embassy, D02- D05 all driving tracks, associated classrooms, parking garage, and vehicle maintenance shop, E01-E05e all explosive training venues, network and telecom as well as the required after action review system.
Phase Two 2016 -2018	Design building schematics and construct the A02 Technical Security Training Center and A03 Mock embassy facility, R03B live-fire shoot house, N03 tracking area, R07 armory, R08 central ammunition and explosive storage, T01- T04 all tactical venues, and relocate NO2 smoke house.
Implementation Phase One 2018	Relocate employees to A01 administrative building. Commence training in the following building: R04 and R05 100M Baffled Indoor/Outdoor Tactical Combat Range (2) and 150M Baffled Indoor/Outdoor tactical Combat Ranges (1), R05 300M Range, R05a 300 meter range classroom, T02 Mock Urban Tactical Training Area - Mock Embassy, D02- D05 all driving tracks, associated classrooms, and E01-E05e all explosive training venues.
Implementation Phase Two 2019	Commence training in the following building: A02 Technical Security Training Center and A03 Mock embassy facility, R03B live-fire shoot house, N02 smoke house, N03 tracking area, R07 armory, R08 central ammunition and explosive storage, and T01- T04 all tactical venues.

F. The Role of Fort Stewart

The FLETC option proposes that Fort Stewart be considered as a potential interim solution to meet the requirement of a 100m Rifle Range until construction is completed at the FLETC based on the proposed master plan. The interactions with Ft. Stewart have been very positive and discussions regarding shared facility utilization have been well received, to include supporting the potential need for the FLETC to construct new facilities on existing space. However, the use of Fort Stewart may be unnecessary, depending on the immediate availability of facilities at alternative sites in geographic proximity to the FLETC referenced in “How the FLETC option meets DS technical requirements” section.

IV. The Benefits of Collaboration

Throughout our discussions with the DS, the notion of synergy was raised multiple times. This is a concept with which the FLETC is well acquainted. The FLETC is an interagency training organization serving the training needs of over 90 Federal law enforcement agencies, as well as those of our state, local, tribal, campus and select international law enforcement partners. Each of these agencies has a unique history, organization, and mission that may, in some

¹ The proposed master plan is based on the FASTC, Fort Pickett master plan facility requirements and DS consensus document. Upon project approval the FLETC Glynco Training Management Division (TMD) will create Model Schedules based on the DS training requirements. The Model Schedules are utilized to validate existing facility capacity and proposed training venue requirements. Once training venue requirements are validated and aligned to training requirements a revised master plan will be finalized.

instances, be significantly different than others with whom they are training. By bringing all three branches of the federal government into a consolidated training environment, the FLETC business model embodies the Nation's priorities for interagency communication, collaboration, and cooperation in the interest of combating global crime and terrorism, both domestically and internationally.

Moreover, the benefits of collaboration extend internationally through a variety of bilateral and multilateral engagements. In cooperation with the Department of State, the FLETC provides programmatic, academic, and management support at all four of the interagency International Law Enforcement Academies in Gaborone, Botswana; Bangkok, Thailand; San Salvador, El Salvador; and Budapest, Hungary. FLETC's international training builds operational cooperation between our US partner organizations and their international counterparts, enabling our partners to operate more effectively abroad in their mission to protect the United States against terrorism, trafficking in persons, narcotics smuggling, international money laundering, and other transnational crime.

The FLETC business model is based on the principle that the national interest is better served through a consolidated approach to law enforcement training; one which leverages and shares resources across the whole of the law enforcement community. Moreover, economies of scale realized by joint training result in significant cost-avoidance relative to the capital investment and sustainment costs of operating and maintaining multiple independent training centers. An excellent example of the cost avoidance, economies of scale can be demonstrated through our partnership with the Department of Defense's Team Orlando. The FLETC and its training partner agencies has benefited tremendously from the unique combination of modeling and simulation knowledge from the defense and academic communities to save time and money on development of our training products. The FLETC has been able to leverage tens of millions of dollars of investment at a fraction of the cost than would otherwise have been attainable. The partnership includes: the US Navy, Army and Marine Corps training, modeling and simulation centers as well as the leading university in modeling and simulation. Example projects that have been implemented at FLETC are the Virtual Firing Ranges, the Avatar Based Interview System, the After Action Review system, the Instrumented Tactical Engagement Simulation System, and the Sensory Indicators Generating Suspicion project. Each of these projects has benefited from DoD investments, talent or contract vehicles to further enhance value to the FLETC and its training partners through improved training at reduced costs.

The FLETC approach enables horizontal law enforcement capability across the government which is critical in the post September 11, 2001, environment. It entrusts funding and resources for training to a government organization whose operational mission is exclusively training, ensuring that this fundamental need is not compromised. This consolidated approach to law enforcement training results in higher quality training through shared state-of-the-art facilities, a combination of professional law enforcement training instructors and active law enforcement officers, consistency of training development and delivery, and the most contemporary law enforcement methodologies. Consolidated training promotes interoperability and force multiplication, closes seams between agencies and jurisdictions, and

provides for a common language, culture and trust. Furthermore, integrating instructors and students from different agencies and levels of government promotes networking and fosters the interagency cooperation that is critical to protecting our national interests. Nowhere is this more critical than with all agencies deploying agents and other personnel to high threat overseas environs. The FLETC has worked collaboratively and successfully with partner agencies such as the Naval Criminal Investigative Service (NCIS) and the Air Force Office of Special Investigations (AFOSI) to develop and deliver high threat training appropriate for agencies required to deploy officers and agents overseas to hostile areas. The FLETC commends the DS for endeavoring to consolidate its training. We understand the vital need to properly prepare DS Agents and other Department personnel to conduct their missions as safely and effectively as possible. Moreover, we understand how to assist DS with developing and delivering training that will assist their agents, personnel, and international partners in ensuring they receive the finest training possible.

V. Method of Analysis

In developing this comprehensive response to the OMB request, the FLETC was able to identify existing FLETC capabilities with alignment to the FASTC, Fort Pickett master plan requirements through the utilization of the DS to FLETC Facilities Requirements Analysis. This analysis assisted in the identification of the FLETC's current resources and determination of future requirements for the DS initiative. The DS input was an integral part of the requirements analysis completed by FLETC, which included the consensus on facilities requirements to meet the vital DS training needs.

The analysis includes the costs of constructing new facilities at the FLETC's Glynco campus, as well as the evaluation of constructing necessary facilities at alternative sites in geographic proximity to the FLETC. The analysis includes planning, acquisition, and maintenance costs. The following approach was utilized by the FLETC to complete the analysis:

- Analyzed DS requirements as identified in the Fort Pickett master plan and through discussions with DS;
- Analyzed existing FLETC capability, as compared to Fort Pickett master plan;
- Aligned DS training requirements to existing FLETC facilities that would meet DS needs based on the training mission;
- Determined if capacity was available to accommodate DS student throughput at existing facilities;
- Determined what additional facilities would require construction to meet DS training requirements;

- Analyzed its geographic footprint to determine if any new facilities would require construction outside of the FLETC campus;
- Determined the baseline estimates of planning, maintenance and acquisition costs of facilities required to meet the DS training requirements;
- Determined if cost effective alternatives for training methodologies were available and if so, included the cost avoidance of alternative option with alignment to the master plan facility; and
- Developed a side-by-side comparison of the costs of building DS facilities at the FLETC versus Fort Pickett.

The result of this analysis demonstrates the added value a FLETC/DS partnership will provide through alignment of the Fort Pickett master plan to the existing FLETC resources. Executing this partnership would realize DS immediate benefits in their mission to train their workforce.

VI. Conclusion

The FLETC is readily and immediately capable, through either existing or additional construction, to meet the DS training needs in a manner that is both beneficial to the two Agencies and responsive to the expectations of taxpayers regarding the stewardship of public funds. While the cost savings for the first 10 years exceed \$813 million, continued savings will be realized for years to come. The sharing of training facilities throughout the federal law enforcement community can only bring added value and benefits to ALL agencies, and specifically those smaller agencies that would reap the benefits of this new DS/FLETC investment. The FLETC has an established business model built on collaborative partnerships and 40+ years of proven experience that supports this conclusion. The FLETC is confident, working in true collaboration with DS with the same mission focus, that the DS training requirements can be accomplished efficiently and cost effectively, while successfully preparing DS personnel to carry out their vital mission. The FLETC proposed solution will restore the full operational capabilities required during the development of the FASTC, Fort Pickett master plan. Moreover, the FLETC will satisfy the DS requirements to consolidate training activities, maximize effectiveness and efficiency, and achieve cost savings for the tax payers without compromising training objectives as stated in the original DoS report submitted to Congress in May 2008.

Attachments:

1. DS/FLETC Consensus Document
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4. Full Cost of Training
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6. Training Program Analysis

DOS and FLETC Consensus of Existing Facilities and Required New Construction

Master Plan	Buildings	Can Do with Existing Facilities	Can Do with Supplementation of Existing Facilities	Can Do with New Construction
Facilities:				
A01	Administrative Office			X
A01	Classroom	X		
A08	Fitness Center		X	
A09	Central Warehouse/ Receiving		X	
D02	High-Speed Anti-terrorism Driving Track			X
D02a/b/c	Driving Track Classroom Buildings			X
D03	Mock Urban Driving Track			X
D04	Unimproved Road Driving Course			X
D05	Off-Road Driving Course			X
D03a,04a/05a	Combined Classroom Building			X
D06	Vehicle Maintenance Shop		X	
D06a	Parking Garage			X
E02	Explosives Demonstration Range			X
E02a	Explosives Training Building			X
E03	Post Blast Training Range			X
E03a	Post Blast Range Classroom Building			X
E04 / E04b	Explosives Simulation Alley			X
E04a	Explosives Sim Alley Classroom Building	X		

Master Plan	Buildings	Can Do with Existing Facilities	Can Do with Supplementation of Existing Facilities	Can Do with New Construction
E05 / E05b	Explosives Breaching Range			X
E05a	Explosives Breaching Classroom Building			X
E05c/d	Explosives Breaching Wall			X
E05e	Explosives Breaching Storage Building			X
I01	Public Works		X	
R02	50M Indoor Firing Ranges (3)	X		
R03b	Live-Fire Shoot House			X
R03c	Live-Fire Shoot House - Classroom			X
R04 and R04-2	100M Baffled Indoor/Outdoor Tactical Combat Range (2) and 150M Baffled Indoor/Outdoor tactical Combat Ranges (1)			X
R05	300M Range			X
R05a	300M Range Classroom Building			X
New	800 M Range			X
New	Smoke house		X	
New	Tracking Area		X	
R07	Armory		X	
R08	Central Ammunition & Explosives Storage			X
T01	Tactical Training Building			X
T02	Mock Urban Tactical Training Area			X
T03	Rappel Tower			X
T04	Tactical Maze			X

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FLETC Value Added Support Facilities and Services

Master Plan	Buildings / Services	Can Do with Existing Facilities	Can Do with Supplementation of Existing Facilities	Can Do with New Construction
Value Added Support Facilities:				
A01	Auditorium	X		
A07	Dining hall	X		
A06	Dorms	X		
S01/ S04	Main Control Access Center (CAC)	X		
Value Added Support Services:				
	Role Player	X		
	Scheduling	X		
	Fleet Management	X		
	Vehicle Maintenance and Repairs	X		
	Educational Aides	X		
	Program Management	X		
	Accreditation	X		
	Health Unit	X		
	Library	X		
	Environmental and Safety	X		
	Bus Services within campus and to/from the airports	X		
	Procurement / COTR	X		
	Design/ Construction Services	X		
	Authorized Government Printing Office	X		
	Media Support	X		
	IT Help Desk on-site	X		
	Critical Incident and Stress Management/Peer Support	X		
	EAB - program evaluation and analysis	X		
	Secure Weapons, Ammunition and Explosive Storage	X		
	Mail Management	X		
	Security	X		
	Janitorial / House Keeping	X		

Master Plan	Buildings / Services	Can Do with Existing Facilities	Can Do with Supplementation of Existing Facilities	Can Do with New Construction
	Uniform Issuing	X		
	Real Property and Facilities Management	X		
	Food Services	X		
	Student Recreation	X		
	On-site Convenience Store	X		
	Credit Union	X		
	Childcare Center	X		

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**DOS Requirements to FLETC Facility Analysis Worksheet
Response to OMB**

Master Plan	Buildings	* Scope FASTC Reduced Cost from March 25, 2013	Existing Facility at Site Glynco Center	Expand Existing Facility at Glynco Center	New Construction	Location of Facility		Calculate new construction costs for each facility.			Value Added / Cost Avoidance Calculate existing FLETC facility value			O&M Cost per year		O&M per year FLETC Restoring Full FASTC Solution	O&M per year FLETC Reduced Cost from March 25, 2013	FLETC Complete Cost of Ownership	FLETC Value Added	FLETC Restoring Full FASTC Solution	FLETC to FASTC Reduced Cost from March 25, 2013	FASTC			
						Glynco	Other Location	Facilities	IT Services	TOTAL	Facilities	IT Services	TOTAL	Facilities	IT	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS
Training Facilities:																									
A01	Administrative Office & Classroom				x				6,762,000	609,535	7,371,535	81,858,205		81,858,205	145,045	125,678	270,723	270,723	7,642,258	81,858,205	7,371,535	7,371,535	16,215,899		
A02/03	A02 Technical Security Training Center and A03 Mock Embassy Facility	x				x			17,990,000	1,359,077	19,349,077			385,894	224,295	610,189		19,959,266		19,349,077					
A08	Fitness Center	x		x					2,817,723		2,817,723	158,791,962		158,791,962	68,520		68,520	68,520	2,886,243	158,791,962	2,817,723	2,817,723	9,286,510		
A09	Central Warehouse/ Receiving					x			2,638,150	17,314	2,655,464	14,963,426		14,963,426	151,789	4,245	156,034	156,034	2,811,498	14,963,426	2,655,464	2,655,464	2,779,930		
D02	High-Speed Anti-terrorism Driving Track				x				28,500,000		28,500,000	31,291,714		31,291,714	282,966		282,966	282,966	28,782,966	31,291,714	28,500,000	28,500,000	43,443,804		
D02a/b/c	Driving Track Classroom Buildings				x	x			1,033,000	15,453	1,048,453	757,967		757,967	28,550	7,206	35,756	35,756	1,084,209	757,967	1,048,453	1,048,453	2,639,222		
D03	Mock Urban Driving Track				x	x			9,283,013		9,283,013			132,818		132,818	132,818	9,415,831		9,283,013	9,283,013	8,793,013			
D04	Unimproved Road Driving Course				x	x			1,553,197		1,553,197			54,553		54,553	54,553	1,607,750		1,553,197	1,553,197	1,253,197			
D05	Off-Road Driving Course				x				416,706		416,706			77,394		77,394	77,394	494,100		416,706	416,706	297,647			
D03a,04a/05a	Combined Classroom Building				x	x			1,033,000	46,358	1,079,358			25,000	9,608	34,608	34,608	1,113,966		1,079,358	1,079,358	1,638,358			
D06	Vehicle Maintenance Shop	x		x		x			3,036,250	11,167	3,047,417	3,069,529		3,069,529	78,895	1,920	80,815	80,815	3,128,232	3,069,529	3,047,417	3,047,417	2,480,996		
D06a	Parking Garage		x			x			7,405,031		7,405,031			280,759		280,759	280,759	7,685,790		7,405,031	7,405,031	10,341,719			
E01	Explosives Training Building				x		x																		
E02	Explosives Demonstration Range				x		x		1,000,000	200,206	1,200,206	11,419		11,419	50,000	42,000	92,000	92,000	1,292,206	11,419	1,200,206	1,200,206	462,637		
E02a	Explosives Training Building				x		x		1,033,000		1,033,000	664,001		664,001	28,550	6,700	35,250	35,250	1,068,250	664,001	1,033,000	1,033,000	1,011,409		
E03	Post Blast Training Range				x		x		1,600,000		1,600,000			50,000		50,000	50,000	1,650,000		1,600,000	1,600,000	1,293,803			
E03a	Post Blast Range Classroom Building				x		x																		
E04 / E04b	Explosives Simulation Alley				x		x		1,500,000		1,500,000			50,000		50,000	50,000	1,550,000		1,500,000	1,500,000	7,281,283			
E04a	Explosives Sim Alley Classroom Building		x			x																			
E05 / E05b	Explosives Breaching Range				x		x		1,700,000		1,700,000			200,000	500,000	700,000	700,000	2,400,000		1,700,000	1,700,000	1,315,958			
E05a	Explosives Breaching Classroom Building		x			x																			
E05c/d	Explosives Breaching Wall				x		x		48,600		48,600			100,000		100,000	100,000	148,600		48,600	48,600	48,600			
E05e	Explosives Breaching Storage Building				x		x		153,000		153,000			7,722	5,000	12,722	12,722	165,722		153,000	153,000	126,000			
R01	Firearms Training Building				x		x					6,242,452		6,242,452					6,242,452						
R02	S0M Indoor Firing Ranges (3)				x		x					59,736,045		59,736,045					59,736,045				24,690,849		
R03a	Live-Fire Shoot House		x			x						174,014		174,014					174,014						
R03b	Live-Fire Shoot House				x		x		3,804,857		3,804,857			43,596		43,596	43,596	3,848,453		3,804,857	3,804,857	3,729,857			
R03B ALT	NLTA alternative to Live-Fire Shoot House		x			x						471,586		471,586					471,586						
R03c	Live-Fire Shoot House - Classroom				x		x		1,033,000	36,636	1,069,636			28,550	6,793	35,343	35,343	1,104,979		1,069,636	1,069,636	1,112,759			
R04 and R04 2	100M Baffled Indoor/Outdoor Tactical Combat Range (2) and 150M Baffled Indoor/Outdoor tactical Combat Ranges (1)				x	x			30,865,000	81,760	30,946,760			2,059,733	12,960	2,072,693	2,072,693	33,019,453		30,946,760	30,946,760	34,075,046			
R05	300M Range				x		x		4,075,000	22,310	4,097,310			250,000	4,448	254,448	254,448	4,351,758		4,097,310	4,097,310				
R05a	300M Range Classroom Building				x		x		1,033,000	35,474	1,068,474			25,000	6,793	31,793	31,793	1,100,267		1,068,474	1,068,474	1,252,044			
N01	800 M Range				x		x		2,776,800		2,776,800			300,000		300,000	300,000	3,076,800		2,776,800	2,776,800				
N01a	800 M Classroom Building					x																			
N02	Smoke house				x		x		150,000	22,309	172,309			25,000	4,335	29,335	29,335	201,644		172,309	172,309				
N03	Tracking Area				x		x		25,000		25,000			5,000		5,000	5,000	30,000		25,000	25,000				
R07	Armory				x		x		7,247,831	19,279	7,267,110	2,129,365		2,129,365	205,309	4,448	209,757	209,757	7,476,867	2,129,365	7,267,110	7,267,110	6,898,253		
R08	Central Ammunition & Explosives Storage				x		x		1,618,301	19,169	1,637,470	1,097,750		1,097,750	26,873	4,141	31,014	31,014	1,668,484	1,097,750	1,637,470	1,637,470	1,607,400		
T01	Tactical Training Building				x		x		5,491,000	264,738	5,755,738	280,864		280,864	156,768	12,553	169,321	169,321	5,925,059	280,864	5,755,738	5,755,738	5,090,944		
T02	Mock Urban Tactical Training Area - Mock Embassy				x		x		11,423,458	231,566	11,655,024	39,284,908		39,284,908	452,640	46,837	499,477	499,477	12,154,501	39,284,908	11,655,024	11,655,024	11,423,458		
T03	Rappel Tower				x		x		275,000		275,000	271,763		271,763	7,000		7,000	7,000	282,000		275,000	275,000	652,263		
T04	Tactical Maze				x		x		4,747,472		4,747,472	49,697,522		49,697,522	50,000		50,000	50,000	4,797,472	4,747,472	4,747,472	4,747,472	4,554,079		
R06 / I07	Simulation Building and Data Center	x	x			x						6,557,561		6,557,561					6,557,561						
Life Support Facilities:																									
A01	Auditorium (350 seats) , library and 50 seat teleconference room incorporated into the main Admin/ Office Building		x				x																		
A07	Dining hall	x	x				x					9,379,785		9,379,785					9,379,785						
A06	Dorms (450 beds)	x	x				x					55,511,361		55,511,361					55,511,361						
Public Works/ Infrastructure:																									
S01 / S04	Main Control Access Center (CAC)	x	x									31,247		31,247					31,247						
I01	Public Works		x						3,000,000		3,000,000	34,628,944		34,628,944					3,000,000		3,000,000	3,000,000	796,234		
A04	Training Control Access Center (CAC)	x	x									6,377,590		6,377,590					6,377,590						
A11	Parking Garage w/ 550 spaces	x	x									6,487,897		6,487,897					6,487,897						
I04	Utility Plant	x	x																						
I02	Central Plant	x	x						15,000,000		15,000,000	54,051,984		54,051,984					15,000,000		15,000,000	15,000,000	15,000,000		
I05	Domestic Water Treatment Plant	x	x																						
I06	Waste water treatment plant	x	x																						
S03	Hazmat Area		x																						
	After Action Recording and Special Effects Systems										8,100,000	4,200,000		4,200,000	480,640	480,640	480,640	8,580,640	4,200,000	8,100,000	8,100,000	8,100,000			
	Network and Telcom Infrastructure										4,560,896	253,277		253,277	253,277										

Master Plan	Buildings	* Scope FASTC Reduced Cost from March 25, 2013	Existing Facility at Site Glynco Center	Expand Existing Facility at Glynco Center	New Construction	Location of Facility		Calculate new construction costs for each facility.			Value Added / Cost Avoidance Calculate existing FLETC facility value			O&M Cost per year		O&M per year FLETC Restoring Full FASTC Solution	O&M per year FLETC to FASTC Reduced Cost from March 25, 2013	FLETC Complete Cost of Ownership	FLETC Value Added	FLETC Restoring Full FASTC Solution	FLETC to FASTC Reduced Cost from March 25, 2013	FASTC				
						Glynco	Other Location	Facilities	IT Services	TOTAL	Facilities	IT Services	TOTAL	Facilities	IT	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS	TOTALS			
	Relocation of Tenants - should we allocate a cost associated to relocate training																	500,000		500,000	500,000	500,000				
	Wetlands Design Coordination and Permitting																	5,250,000		5,250,000	5,250,000	225,000				
	Master Plan Update																	300,000		300,000	300,000	350,000				
	Land Remediation																					1,000,000				
	Historic/Prehistoric Sites																					250,000				
	EPA/USACE Impact Fees																					540,000				
	GSA Fee																					15,507,133				
	Estimated Total Project Cost - ETPC																	279,749,665		271,993,464	242,889,120	460,945,428				
	Utilities - in sitework above																									
	EIS																	150,000		150,000	150,000					
	Subtotal Owners Additional Cost																									
	SUB TOTAL ETPC + FF&E																									
	Estimated Total Program Cost																	628,020,861		7,756,201	7,146,012	279,899,665	628,020,861	272,143,464	243,039,120	460,945,428

* DOS deletion or reduction of venue per "Final Master Plan Cost Reduction Rev. 1" clarification and assumptions page.

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Comparison of FLETC and FASTC Options (Full Solution)												
(\$ millions)												
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	10-year Total	
Alternative 1: FLETC Full Solution												
1 State's currently leased facility costs	14,910	15,193	15,482	15,776	5	6	6	6	6	6	61,397	Itemized in State's Operational Cost Tab
2 Capital Costs	88,919	136,072	47,152	-	-	-	-	-	-	-	272,143	Full Scope. Assumes construction begins in 2015 (See FLETC Capital costs tab for more info)
3 Operations and Maintenance	-	3,558	7,251	11,083	15,058	15,344	15,635	15,932	16,235	16,543	116,638	Full Scope. O&M costs can be found in the FLETC Capital & Oper Cost tab. The FLETC miscellaneous cost assumes the current miscellaneous rate, without consideration of additional throughput. DS student throughput will drive this cost down.
4 Recapitalization Investment	-	2,770	7,142	8,803	8,970	9,140	9,314	9,491	9,671	9,855	75,156	Assumes 3% of capital cost
5 Lodging and Per Diem	7,561	7,704	7,851	8,000	8,152	8,307	8,465	8,625	8,789	8,956	82,411	On-Center Meals and Lodging costs
6 Travel to/from FLETC	3,079	3,138	3,197	3,258	3,320	3,383	3,447	3,513	3,580	3,648	33,564	Airfare from IAD to JAX
7 Manpower/Staffing & Associated Costs	44,163	49,287	50,419	51,580	52,766	53,980	55,222	56,492	57,791	59,120	530,819	Assumes 370 FTE, using DHS standard FTE costing model
8 Tuition	2,811	2,864	2,919	2,974	3,031	3,088	3,147	3,207	3,268	3,330	30,639	Assumes FLETC average tuition cost per student week of \$137.53
9 Lost Productivity due to Travel to/from FLETC	4,584	4,675	4,769	4,864	4,961	5,061	5,162	5,265	5,370	5,478	50,189	Assumes 4 hour trip each way (IAD to JAX)
10 Lost Productivity due to Travel to Off-Site Training Facility	1,146	1,169	1,192	1,216	1,240	1,265	1,290	1,316	1,343	1,369	12,547	Assumes 1 hour trip each way to offsite training facility
Total	167,173	226,430	147,374	107,554	97,504	99,574	101,688	103,847	106,053	108,306	1,265,503	
Net Present Value	163,895	217,638	138,874	99,363	88,312	88,419	88,525	88,633	88,740	88,849	1,151,248	
Alternative 2: FASTC Full Solution												
11 State's currently leased facility costs	14,910	15,193	15,482	15,776	5	6	6	6	6	6	61,397	Same as (1) above
12 Capital Costs	317,660	453,800	136,140	-	-	-	-	-	-	-	907,600	Full Scope. Assumes 35% of capital costs in FY15, 50% of capital costs in FY16, and 15% of capital costs in FY17, allowing comparison to FLETC's construction phases.
13 Operations and Maintenance	-	7,068	14,405	22,018	29,915	30,483	31,062	31,653	32,254	32,867	231,725	Full Scope. Assumes 3% of capital costs plus inflation
14 Recapitalization Investment	-	9,895	24,488	29,357	29,915	30,483	31,062	31,653	32,254	32,867	251,974	Assumes 3% of capital cost
15 Lodging and Per Diem	7,561	7,704	7,851	8,000	8,152	8,307	8,465	8,625	8,789	8,956	82,411	On-Center Meals and Lodging costs at FLETC rates
16 Travel to/from FASTC	653	678	691	704	717	731	745	759	774	788	7,240	Assumes everyone is stationed in the DC area. Excludes airfare. Assumes \$653K Fleet Management/Shuttle Transportation.
17 Manpower/Staffing & Associated Costs	44,163	49,287	50,419	51,580	52,766	53,980	55,222	56,492	57,791	59,120	530,819	Same as (7) above
18 Tuition	2,811	2,864	2,919	2,974	3,031	3,088	3,147	3,207	3,268	3,330	30,639	Same as (8) above
19 Lost Productivity due to Travel to/from FASTC	2,292	2,338	2,384	2,432	2,481	2,530	2,581	2,633	2,685	2,739	25,095	Assumes 2 hour trip each way
Total	390,050	548,828	254,779	132,841	126,982	129,609	132,290	135,027	137,821	140,673	2,128,899	
Net Present Value	382,402	527,517	240,084	122,725	115,012	115,089	115,166	115,244	115,322	115,401	1,963,961	
Difference in NPV of Options 1 and 2											812,713	
Notes:												
1. Option 2 assumes DS continues to lease facilities through 2018, until the FLETC expansion is complete. Kept numbers the same as we were not able to validate costs with DS.												
2. Based on Full Scope. Assumes State funds FLETC's estimate of construction in 2015-2016; Phase 1 construction in 2015-2016; Phase 2 construction in 2016-2017 (See FLETC Capital Costs tab).												
3. Assumes operation costs phase in over 3 years until site is complete. Inclusive of current miscellaneous cost per student at \$41.58 for 20,439 student weeks or 143,073 days calculated below; non-personnel inflation rate is included. With DS student throughput, the miscellaneous cost will be lower.												
4. Assumes a 3% recapitalization investment per year.												
5. Assumes \$51.86 per day at FLETC (\$23.25 meals, \$28.61 on-center dorm lodging) for 20,439 student weeks or 143,073 days annually; non-personnel inflation rate is included.												
6. Travel costs are based on GSA airfare rate of \$328 per student round trip from IAD to JAX.												
7. Assumes State's estimate of 370 FASTC staff to FLETC (25% or 93 GS-5-6-7; 50% or 185 GS-9-11-12; 10% or 37 GS-13; 10% or 37 GS-14; 5% or 18 GS-15).												
8. Assumes FLETC average tuition cost per student week.												
9. Lost productivity calculated by taking the average hourly compensation (\$60.97) times number of annual trainees times 4 hours for both the outbound and return trips.												
10. Lost productivity calculated by taking the average hourly compensation (\$60.97) times number of annual trainees times 1 hours for both the outbound and return trips.												
11. Assumes DS continues to lease facilities through 2018, when the new site is complete. Kept numbers the same as original analysis since we were not able to validate costs with DS (except FLETC Cheltenham, which we were able to validate).												
12. Based on Full Scope. Assumes State is able to find funding in 2015 with a three year construction timeline. Assumes 35% of capital costs in FY15, 50% of capital costs in FY16, and 15% of capital costs in FY17. Capital costs are estimated at \$907.6 million.												
13. Assumes operation costs phase in over 3 years until site is complete. Assumes 3% of capital costs with inflation included.												
14. Assumes a 3% recapitalization investment.												
15. Assumes \$51.86 per day at the FLETC rate (\$23.25 meals, \$28.61 on-center dorm lodging) for 20,439 student weeks or 143,073 days annually; non-personnel inflation rate is included.												
16. Assumes \$653K fleet mgmt./shuttle transportation contract. Assumes everyone is stationed in the DC area. Airfare is excluded.												
17. Assumes State's estimate of 370 FASTC staff (25% or 93 GS-5-6-7; 50% or 185 GS-9-11-12; 10% or 37 GS-13; 10% or 37 GS-14; 5% or 18 GS-15).												
18. Assumes FLETC average tuition cost per student week.												
19. Lost productivity calculated by taking the average hourly compensation (\$60.97) times number of annual trainees times 2 hours for both the outbound and return trips.												
20. All estimates are adjusted for 1.9% non-personnel inflation, 3.9% personnel inflation, and 2% discounting.												
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
	1	2	3	4	5	6	7	8	9	10		
Assumptions:												
Non-personnel Inflation Factor (1.9%)	1.019	1.038	1.058	1.078	1.099	1.120	1.141	1.163	1.185	1.207		
Personnel Inflation Factor (3.9%)	1.039	1.080	1.122	1.165	1.211	1.258	1.307	1.358	1.411	1.466		
Discount Factor for NPV (2%)	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219		
Annual Students	9,213	9,213	9,213	9,213	9,213	9,213	9,213	9,213	9,213	9,213	See Student Weeks Calculations tab (Tactical plus FACT)	
Annual Student Weeks	20,439	20,439	20,439	20,439	20,439	20,439	20,439	20,439	20,439	20,439	See Student Weeks Calculations tab (Tactical plus FACT)	
Annual Training Days	102,195	102,195	102,195	102,195	102,195	102,195	102,195	102,195	102,195	102,195	Calculated: Annual Student Weeks * 5 days per week	
Annual Residence Days	143,073	143,073	143,073	143,073	143,073	143,073	143,073	143,073	143,073	143,073	Calculated: Annual Student Weeks * 7 days per week	
Miscellaneous Costs to be added to Alternative 1 O&M costs	-	1,544	3,147	4,811	6,536	6,660	6,787	6,916	7,047	7,181	Miscellaneous cost is \$41.58 per student per day. Non-personnel inflation is included.	

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NEW GLYNCO FACILITY CONSTRUCTION:

- E101 — MULTILEVEL OFFICE BUILDING
- A0203 — MULTILEVEL CLASSROOMS, LABORATORIES, MOCK EMBASSY
- A010 — EXPANSION OF EXISTING PHYSICAL TRAINING CENTER
- A003 — WAREHOUSE AND RECEIVING
- A002 — (3) TOTAL INTERCONNECTED HIGH SPEED DRIVING
- D0223665 — DRIVING CLASSROOM MODULE
- D013 — MOCK URBAN DRIVING TRACK (CO-LOCATED WITH D02)
- D004 — UNIMPROVED DRIVING COURSES
- D04636 — DRIVING CLASSROOM MODULE
- D003 — OFFROAD DRIVING COURSE
- D003 — VEHICLE MAINTENANCE SHOP
- D0036 — PARKING GARAGE
- E04 — EXPLOSIVES SIMS ALLEY
- E0436 — EXPLOSIVES SIMS ALLEY CLASSROOM MODULE
- E0420 — EXPLOSIVES SIMS ALLEY STRUCTURES
- F102 — CENTRAL PLANT
- F107 — DATA CENTER
- F109 — VENUE CONNECTIONS
- F110 — FORESTRY MANAGEMENT RELOCATION
- N02 — SMOKEHEAT HOUSE
- N03 — TRACKING AREA
- N04 — OVERPASS CONNECTOR/ TRAINING VENUE
- R03350 — TWO-LEVEL, LIVE-FIRE SHOOT HOUSE
- R04 — ONE (1) 150m FIRING RANGE AND TWO (2) 100m FIRING RANGES
- R072 — FIREARMS ARMORY
- T01 — TACTICAL TRAINING BUILDING
- T02 — MOCK URBAN TACTICAL TRAINING (W/ EMBASSY)
- T04 — TACTICAL MAZE

NEW NEARBY RANGE CONSTRUCTION:

- E02 — EXPLOSIVES DEMO RANGE
- E010 — POST-BLAST TRAINING RANGE
- E0203636 — EXPLOSIVES BREACHING HOUSE, WALLS AND STORAGE
- E0203636 — EXPLOSIVES TRAINING CLASSROOMS
- R026 — 300m DRIVE AND SHOOT FIRING RANGE
- N017 — 800m MILITARY FIRING RANGE
- R025/N018 — FIRING RANGE CLASSROOMS
- R072 — FIREARMS ARMORY
- R08 — EXPLOSIVES STORAGE
- E0420 — TACTICAL WORK SHOP

EXISTING FLETC FACILITIES TO BE SHARED:

- 01 — MULTIPLE 50m FIRING RANGES
- 02 — B-911, INTERMODAL AND TERMINAL TRAINING BUILDING
- 03 — B-166, MULTI-ACTIVITY CENTER
- 04 — DANIS CITY, 32 BUILDING, DETAILED AND VERSATILE TACTICAL VILLAGE
- 05 — B-109, MOCK PORT OF ENTRY TRAINING BUILDING
- 06 — MULTIPLE BUILDINGS, ENGINEERING, DESIGN, OPERATIONS AND MANAGEMENT
- 07 — B-417, CLASSROOMS
- 08 — B-215, CLASSROOMS
- 09 — OUTDOOR RECREATION FACILITIES
- 10 — B-96, CONVENIENCE STORE, LAUNDRY, DRY-CLEANING, ETC.
- 11 — B-75, CAFETERIA
- 12 — B-71, MULTILEVEL DORMS AND STUDENT CENTER
- 13 — B-90, AUDITORIUM, MEMORIAL AND CLASSROOMS
- 14 — B-95, MULTILEVEL DORMS AND STUDENT CENTER
- 15 — B-76, COTR TRAINING FACILITY
- 16 — 804, MODULAR COTR INTERNATIONAL RANGE AND CLASSROOMS
- 17 — MAIN SECURITY GATE
- 18 — B-1, MAIN GATE SECURITY/RECEPTION OFFICE
- 19 — RAID HOUSES (TO BE PART OF MOCK-URBAN DRIVING TRAINING)
- 20 — B-270, 275, 277, MULTIPLE DORMS AND STUDENT CENTER
- 21 — B-262, CLASSROOMS, LIBRARY, CAFE, ETC.
- 22 — 256, RUNNING TRACK
- 23 — B-260, STUDENT CENTER LOUNGE, CAFETERIA
- 24 — B-252, PHYSICAL TECHNIQUES AND PT OFFICES
- 26 — B-759, HEALTH UNIT
- 26 — A-257, OUTDOOR PHYSICAL TRAINING AREA
- 27 — B-221, INDOOR FIRING RANGES, SIMULATION RANGES
- 28 — B-216, LARGE CLASSROOM BUILDING
- 29 — B-210, CLASSROOMS
- 30 — B-680, UNIFORM ISSUE, ROLE PLAYERS, MEDIA SUPPORT ETC.
- 31 — B-681, OFFICES AND IT SUPPORT
- 32 — B-2400, SHIPPING/RECEIVING WAREHOUSE
- 33 — B-2600, GREEN RECYCLING CENTER
- 34 — B-2200, WAREHOUSE
- 35 — B-741, POST OFFICE
- 36 — SHIPPING GATE
- 37 — B-180, COMMERCIAL GATE
- 38 — B-165, 166, 167, DORMATORIES



FLETC PROPOSED MASTER PLAN

GLYNCO, GEORGIA

OCTOBER, 2013

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CAN DO NOW*	WITH INTERIM USE OF FT. STEWART	WITH NEW MASTER PLAN**
DT303 ProSec/Law Enforcement	ATA PLN Designated Marksman	SF201 High Risk Firearms
OT102 RSO In-Service Course	ATA PNL Counter Assault Team	MSD Marksman
ATA Rural BP Course	SF101 Basic Field Firearms	HT315 High Threat in-service
ATA Crisis Response Team	SF102 Field Firearms Recert	ATA Explosives Incident Countermeasures
ATA Adv. Crisis Response Team	SF301 M4 & Submachinegun Course	ATA Adv. Ex. Incident Countermeasures
ATA Protection of National Leadership		ATA Explosives Breaching
***FACT - Foreign Affairs Counter-Threat Course		MSD Augmentation Team
HT310E - High Threat Executive		ATA Post Blast Investigation
OT 801 -Bodyguard Prot. Sec. Ops Course		OT101 Reg. Security officer course
		DT102 Basic Special Agent
		DT201Special Agent In-Service
		DT401 Security Protective Specialist
		HT310 High Threat Operations course
		ATA Defensive Driving Instructor Course
		SB102 - Armored Vehicle Driving Course
		ATA Armored Vehicle Driving Course
		MSD 102 Green Team
		***MSD In-Service (Sustainment)

*Pending a detailed review of training objectives and application of risk assessment procedures.

**Prioritization of construction schedule will be based on training needs.

*** Pending confirmation of projected class information and scheduling flexibility.

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